



**ATLANTA, GEORGIA**  
**AUDITED FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED**  
**JUNE 30, 2025 AND 2024**

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
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**Jones and Kolb**  
Certified Public Accountants  
Atlanta, Georgia

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Friends of Forman Christian College, Inc.  
Atlanta, Georgia

**Opinion**

We have audited the accompanying financial statements of Friends of Forman Christian College, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities and net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Friends of Forman Christian College, Inc. as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Friends of Forman Christian College, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of Forman Christian College, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Friends of Forman Christian College, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of Forman Christian College, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*James and Kelly*

October 27, 2025

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENTS OF FINANCIAL POSITION**  
**JUNE 30, 2025 AND 2024**

**ASSETS**

	<b>2025</b>	<b>2024</b>
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 1,792,095	\$ 1,926,420
Cash held on behalf of Forman Christian College	507,368	1,392,370
Certificate of deposit held on behalf of Forman Christian College	1,300,000	1,000,000
Pledges and other receivables	405,708	160,000
Prepaid expenses	3,995	5,995
	4,009,166	4,484,785
<b>INVESTMENTS-ENDOWMENT</b>	1,574,934	1,337,197
<b>RIGHT-OF-USE ASSET</b>	22,522	-
	\$ 5,606,622	\$ 5,821,982
	\$ 5,606,622	\$ 5,821,982

**LIABILITIES AND NET ASSETS**

<b>CURRENT LIABILITIES</b>		
Due to Forman Christian College	\$ 1,807,368	\$ 2,392,370
Accrued grants payable	398,316	527,848
Accounts payable	11,998	30,821
Current maturities of lease obligation	16,773	-
	2,234,455	2,951,039
<b>LONG-TERM LEASE OBLIGATION</b>	5,749	-
	2,240,204	2,951,039
<b>NET ASSETS</b>		
Without donor restrictions		
Board-designated	1,399,865	1,373,746
	1,399,865	1,373,746
With donor restrictions	1,966,553	1,497,197
	3,366,418	2,870,943
<b>Total liabilities and net assets</b>	\$ 5,606,622	\$ 5,821,982

The accompanying notes to financial statements  
are an integral part of these statements.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENT OF ACTIVITIES AND NET ASSETS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	<b><u>Without Donor Restrictions</u></b>	<b><u>With Donor Restrictions</u></b>	<b><u>Total</u></b>
<b>SUPPORT AND REVENUE</b>			
Contributions	\$ 652,825	\$ 2,332,739	\$ 2,985,564
Investment income	64,357	162,302	226,659
Total support and revenue	<u>717,182</u>	<u>2,495,041</u>	<u>3,212,223</u>
<b>NET ASSETS RELEASED FROM RESTRICTIONS</b>	<u>2,025,685</u>	<u>(2,025,685)</u>	<u>-</u>
<b>EXPENSES</b>			
Program services	2,059,875	-	2,059,875
General and administrative	268,488	-	268,488
Fundraising	388,385	-	388,385
Total expenses	<u>2,716,748</u>	<u>-</u>	<u>2,716,748</u>
<b>CHANGE IN NET ASSETS</b>	26,119	469,356	495,475
<b>NET ASSETS AT JUNE 30, 2024</b>	<u>1,373,746</u>	<u>1,497,197</u>	<u>2,870,943</u>
<b>NET ASSETS AT JUNE 30, 2025</b>	<u><u>\$ 1,399,865</u></u>	<u><u>\$ 1,966,553</u></u>	<u><u>\$ 3,366,418</u></u>

The accompanying notes to financial statements  
are an integral part of this statement.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENT OF ACTIVITIES AND NET ASSETS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	<b><u>Without Donor Restrictions</u></b>	<b><u>With Donor Restrictions</u></b>	<b><u>Total</u></b>
<b>SUPPORT AND REVENUE</b>			
Contributions	\$ 710,209	\$ 1,679,275	\$ 2,389,484
Investment income	80,955	163,812	244,767
Total support and revenue	<u>791,164</u>	<u>1,843,087</u>	<u>2,634,251</u>
<b>NET ASSETS RELEASED FROM RESTRICTIONS</b>	<u>2,021,620</u>	<u>(2,021,620)</u>	<u>-</u>
<b>EXPENSES</b>			
Program services	2,161,010	-	2,161,010
General and administrative	234,152	-	234,152
Fundraising	366,422	-	366,422
Total expenses	<u>2,761,584</u>	<u>-</u>	<u>2,761,584</u>
<b>CHANGE IN NET ASSETS</b>	51,200	(178,533)	(127,333)
<b>NET ASSETS AT JUNE 30, 2023</b>	<u>1,322,546</u>	<u>1,675,730</u>	<u>2,998,276</u>
<b>NET ASSETS AT JUNE 30, 2024</b>	<u>\$ 1,373,746</u>	<u>\$ 1,497,197</u>	<u>\$ 2,870,943</u>

The accompanying notes to financial statements  
are an integral part of this statement.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENTS OF FUNCTIONAL EXPENSES**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

	For the Year Ended June 30, 2025				For the Year Ended June 30, 2024			
	Program Services	General and Administrative	Fundraising	Total	Program Services	General and Administrative	Fundraising	Total
Institutional support	\$ 1,139,532	\$ -	\$ 5,095	\$ 1,144,627	\$ 819,172	\$ -	\$ 4,785	\$ 823,957
Scholarships	807,653	-	-	807,653	788,967	-	-	788,967
Salaries and benefits	90,317	189,372	197,875	477,564	84,843	166,191	192,976	444,010
Marketing and development	-	-	86,186	86,186	-	-	106,691	106,691
Professional fees	-	17,360	52,090	69,450	-	12,550	10,326	22,876
Office and administrative	305	24,313	28,538	53,156	211	24,187	26,640	51,038
Travel	19,738	6,269	12,539	38,546	29,053	7,264	19,777	56,094
Occupancy	-	19,104	-	19,104	-	14,757	-	14,757
Payroll taxes	1,719	7,905	4,671	14,295	1,376	6,305	4,341	12,022
Insurance expense	611	4,165	1,391	6,167	366	2,898	886	4,150
Campus Center	-	-	-	-	437,022	-	-	437,022
Total expenses	<u>\$ 2,059,875</u>	<u>\$ 268,488</u>	<u>\$ 388,385</u>	<u>\$ 2,716,748</u>	<u>\$ 2,161,010</u>	<u>\$ 234,152</u>	<u>\$ 366,422</u>	<u>\$ 2,761,584</u>

The accompanying notes to financial statements  
are an integral part of these statements.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENTS OF CASH FLOWS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

	<b>2025</b>	<b>2024</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 495,475	\$ (127,333)
<b>ADJUSTMENTS TO RECONCILE CHANGE IN NET ASSETS TO NET CASH AND CASH EQUIVALENTS PROVIDED BY OPERATING ACTIVITIES:</b>		
Realized and unrealized gain on investments	(131,870)	(139,033)
Decrease in cash held on behalf of		
Forman Christian College	885,002	96,850
(Increase) decrease in pledges and other receivables	(245,708)	48,500
Decrease (increase) in prepaid expenses	2,000	(3,000)
Increase in right-of-use asset	(22,522)	-
(Decrease) increase in due to		
Forman Christian College	(585,002)	903,150
(Decrease) increase in accrued grants payable	(129,532)	450,153
(Decrease) increase in accounts payable	(18,823)	17,092
Increase in lease obligation	22,522	-
 Total adjustments	 (223,933)	 1,373,712
 Net cash and cash equivalents provided by operating activities	 271,542	 1,246,379
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of investments	29,591	37,561
Purchases of investments	(135,458)	(201,336)
Redemption of certificate of deposit on behalf of		
Forman Christian College	1,000,000	-
Purchase of certificate of deposit on behalf of		
Forman Christian College	(1,300,000)	(1,000,000)
 Net cash and cash equivalents used in investing activities	 (405,867)	 (1,163,775)

The accompanying notes to financial statements  
are an integral part of these statements.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**STATEMENTS OF CASH FLOWS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

	<u>2025</u>	<u>2024</u>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	(134,325)	82,604
<b>CASH AND CASH EQUIVALENTS</b>		
Beginning of year	<u>1,926,420</u>	<u>1,843,816</u>
<b>CASH AND CASH EQUIVALENTS</b>		
End of year	<u>\$ 1,792,095</u>	<u>\$ 1,926,420</u>
<b>SUPPLEMENTAL CASH FLOW DISCLOSURES</b>		
Non-cash investing and financing activities:		
Addition of right-of-use asset	<u>\$ 22,522</u>	<u>\$ -</u>
Addition of lease obligation	<u>\$ 22,522</u>	<u>\$ -</u>

The accompanying notes to financial statements  
are an integral part of these statements.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

A. Friends of Forman Christian College, Inc. (the "Organization") is a not-for-profit corporation dedicated to supporting the high-quality educational mission of Forman Christian College (A Chartered University) (the "Campus") to develop informed, ethical, and responsible citizens of Pakistan who exemplify the Campus's motto, "By love serve one another." The primary mission of the Organization is to secure funding for the Campus for capital projects to improve infrastructure and programs; for scholarships and other key initiatives for students at the Campus, especially for those students marginalized by reason of gender, class, ethnicity, religion or economic status; and for key personnel and Christian programs of the Campus. The Campus is in Lahore, Pakistan.

The land on which the Campus is located was historically owned by subsidiaries of the Presbyterian Church (USA) ("PCUSA"). PCUSA approached the Organization to propose transferring the land to the Organization as PCUSA seeks to terminate ownership of certain properties located outside of the USA. The Organization and PCUSA executed a trust agreement, pursuant to which PCUSA transferred the land to FFCC Educational Trust ("Trust"). FFCC Holdings Inc. ("Holdings"), a wholly-owned subsidiary of the Organization, serves as the sole trustee of the Trust. At the date of these financial statements, while the transfer has been completed in the USA, the Organization is awaiting the final step of the transaction which involves registration of the transfer by the local Registrar of Properties in Pakistan. Upon registration, the transfer will become complete.

B. The Organization's policy is to prepare its financial statements on the accrual basis of accounting in conformity with accounting policies generally accepted in the United States of America; consequently, contributions are recognized when earned and expenses are recognized when the obligation is incurred.

C. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

D. Cash equivalents at June 30, 2025 and 2024 consist of money market accounts. The Organization considers all short-term, interest-bearing deposits with maturities of three months or less to be cash equivalents.

The Organization maintains cash balances at financial institutions which may, at times, exceed the federally insured limits. Management periodically reviews the financial viability of the institutions and does not anticipate any credit risk related losses.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

E. The certificates of deposit are not debt securities and are reported at cost in the accompanying Statements of Financial Position. The certificates of deposit have a remaining maturity of less than one year as of year-end and are classified as current assets.

F. The Organization records unconditional pledges in the period made by donors and allowances are provided for amounts estimated as uncollectible. All contributions are available for unrestricted purposes unless specifically restricted by the donor. At June 30, 2025 and 2024, all pledges receivable were considered collectible and no allowance was considered necessary.

Pledges receivable that are expected to be collected within one year are recorded at net realizable value. Pledges receivable that are expected to be collected in future years are initially recorded at fair value, estimated by discounting them to their present value of estimated future cash flows at a risk-adjusted rate. The discount rates are computed using risk-adjusted interest rates applicable to the years in which the pledges were received, which was 7.50% for the year ended June 30, 2025. Amortization of the discounts, if any, is included in contributions in the accompanying Statements of Activities and Net Assets.

G. Investments, which consist of a money market fund and mutual funds, are stated at fair value. Investment income, realized and unrealized gains and losses are recorded as changes in net assets without donor restrictions or net assets with donor restrictions depending on any donor stipulations on the use of the income.

H. The Organization classifies net assets and revenues, expenses, gains, and losses based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions - Net assets available for use in general operations and not subject to donor or grantor restrictions. The governing Board has designated, from net assets without donor restrictions, net assets for an operating reserve.

Net assets with donor restrictions - Net assets that are subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature; for example, restrictions that may or will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature; for example, stipulating that those resources be maintained in perpetuity. The donors of these assets permit the Organization to use all of the income earned on related investments for general or specific purposes. More specifically, items included in net assets with donor restrictions are gifts for which restrictions have not been met.

When restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished), those net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statements of Activities and Net Assets as "net assets released from restrictions."

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

I. The Organization recognizes contributions when cash, securities or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give - that is, those with a performance requirement or other barrier and a right of return - are not recognized until the conditions on which they depend have been met. At June 30, 2025, a conditional contribution of \$100,000 has not been recognized in the accompanying Statements of Activities and Net Assets because certain performance requirements have not been met. The Organization anticipates meeting the requirements and recognizing the contribution in the year ending June 30, 2026.

J. The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. As such, only unrelated business income, as defined by Section 512(a)(1) of the Code, is subject to tax. The Organization had no unrelated business income for the years ended June 30, 2025 and 2024.

K. The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include general office and travel, which are allocated based on their specific function, as well as salaries and benefits, which are allocated on the basis of estimated time and effort.

L. Subsequent events have been evaluated by management through October 27, 2025, the date these financial statements were available to be issued.

**2. LIQUIDITY**

Financial assets available for general expenditure without donor or other restrictions, within one year of the Statement of Financial Position date, are as follows as of June 30:

	<u>2025</u>	<u>2024</u>
Financial assets:		
Cash and cash equivalents	\$ 1,792,095	\$ 1,926,420
Investments - endowment	1,574,934	1,337,197
Pledges and other receivables	405,708	160,000
Total financial assets, at year end	3,772,737	3,423,617
Less amounts unavailable for general expenditures:		
Accrued grants payable	(398,316)	(527,848)
Net assets with donor restrictions	(369,119)	(150,000)
Donor restrictions for perpetual purposes	(1,574,934)	(1,337,197)
Financial assets available for general expenditures	<u>\$ 1,430,368</u>	<u>\$ 1,408,572</u>

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

**3. FUNDS HELD FOR FORMAN CHRISTIAN COLLEGE**

The Organization acts as an agent on behalf of the Campus for funds held in bank accounts and certificates of deposit. During the year ended June 30, 2025, the Organization entered into a five-month certificate of deposit with an interest rate of 3.81%. In the year ended June 30, 2024, the Organization entered into a seven-month certificate of deposit with an interest rate of 4.46% which matured in November 2024. These funds, which totaled \$1,807,368 and \$2,392,370 at June 30, 2025 and 2024, respectively, are reported as assets and liabilities in the accompanying Statements of Financial Position.

**4. PLEDGES RECEIVABLE**

Pledges receivable are due as follows at June 30:

	<u>2025</u>	<u>2024</u>
Receivable in less than one year	\$ 275,000	\$ 160,000
Receivable in one to five years	125,000	-
Total promises to give	400,000	160,000
Discount to present value	(8,721)	-
Promises to give, net	<u>\$ 391,279</u>	<u>\$ 160,000</u>

**5. FAIR VALUE MEASUREMENTS**

U.S. generally accepted accounting principles establish a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Level 1 within the hierarchy states that valuation is based on unadjusted quoted market prices for identical assets or liabilities in active markets. Level 2 within the hierarchy states that valuations are based on observable inputs other than Level 1 prices, such as quoted market prices for similar assets, quoted market prices in inactive markets and other inputs that may be corroborated by observable market data. Level 3 within the hierarchy states that valuations are based upon unobservable inputs. At June 30, 2025 and 2024, the only assets or liabilities that are measured at fair value on a recurring basis in periods subsequent to initial recognition are investments.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

The Organization's investments consist of a money market fund and mutual funds which are valued at the closing price reported on the active market on which the individual securities are traded and are all Level 1 investments.

Investment income consisted of the following for the years ended June 30:

	<b>2025</b>	<b>2024</b>
Interest and dividend income	\$ 94,789	\$ 105,734
Realized and unrealized gains	131,870	139,033
Total investment income	\$ 226,659	\$ 244,767

**6. RIGHT-OF-USE ASSET AND LEASE OBLIGATION**

During the year ended June 30, 2025, the Organization entered into a 24-month lease agreement for office space in Inlet Beach, Florida. The lease agreement, which expires on October 30, 2026, requires monthly payments of \$1,450. At the inception of the lease agreement, a right-of-use asset and lease obligation were recorded at the present value of future payments using an incremental borrowing rate of 4.21% and are recorded on the Statements of Financial Position. On June 30, 2025, the right-of-use asset and lease obligation were \$22,522.

Future minimum lease payments are as follows as of June 30:

<b>Year</b>	<b>Amount</b>	<b>Discount</b>	<b>Lease Obligation</b>
2026	\$ 17,400	\$ 627	\$ 16,773
2027	5,800	51	5,749
	\$ 23,200	\$ 678	\$ 22,522

**7. BOARD-DESIGNATED NET ASSETS**

At June 30, 2025 and 2024, Board-designated net assets consisted of \$1,399,865 and \$1,373,746, respectively, designated as an operating reserve for the Organization.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

**8. NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions were as follows as of June 30:

	<u>2025</u>	<u>2024</u>
Restricted for specified purpose:		
Capital projects - other	\$ 218,779	\$ -
Missionary and other support	75,340	50,000
Scholarships	75,000	100,000
	<u>369,119</u>	<u>150,000</u>
Subject to the passage of time:		
Promises to give that are not donor restricted, but are unavailable for expenditure until received	22,500	10,000
Subject to the Organization's endowment spending and appropriation:		
Endowment	1,574,934	1,337,197
	<u>\$ 1,966,553</u>	<u>\$ 1,497,197</u>

Net assets released from restrictions were as follows for the years ended June 30:

	<u>2025</u>	<u>2024</u>
Restricted for specified purpose:		
Capital projects - other	\$ 223,250	\$ 271,875
Capital project - Student Center	1,500	437,021
Forman Christian College endowment gifts	368,250	-
Light of Hope School	130,875	177,704
Missionary and other support	397,830	196,788
Scholarships	893,980	905,530
	<u>2,015,685</u>	<u>1,988,918</u>
Subject to the passage of time:		
Promises to give that are not donor restricted, but are unavailable for expenditure until received	10,000	32,702
	<u>\$ 2,025,685</u>	<u>\$ 2,021,620</u>

Student Center contributions were invested in money market accounts to safeguard the funds in the United States. Grants were made to the Campus as funds were needed to pay for construction expenditures for the new Student Center.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

**9. ENDOWMENT**

The Organization has established an endowment to provide scholarships for students at the Campus. As required by U.S. generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions.

The Organization has interpreted the Georgia Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies the original value of gifts donated to the permanent endowment, the original value of subsequent gifts to the permanent endowment, and accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund as permanently restricted net assets. The remaining portion of the donor-restricted endowment fund that is not classified as perpetual in nature is classified as restricted until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund;
- (2) The purposes of the Organization and the donor-restricted endowment fund;
- (3) General economic conditions;
- (4) The possible effect of inflation and deflation;
- (5) The expected total return from income and the appreciation of investments;
- (6) Other resources of the Organization; and,
- (7) The investment policies of the Organization.

The Organization has adopted investment and spending policies that attempt to balance providing student scholarships with preservation and growth of endowment assets. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that track common benchmarks for a balanced portfolio, while assuming a moderate level of risk.

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

**FRIENDS OF FORMAN CHRISTIAN COLLEGE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**

The composition of and changes in endowment net assets are as follows:

	<b><u>Available for Expenditure</u></b>	<b><u>Perpetual in Nature</u></b>	<b><u>Total</u></b>
Balance at June 30, 2024	\$ 286,609	\$ 1,050,588	\$ 1,337,197
Contributions	-	111,760	111,760
Investment return:			
Investment income, net	30,432	-	30,432
Net realized and unrealized gain	131,870	-	131,870
Appropriated for expenditure	<u>(36,325)</u>	<u>-</u>	<u>(36,325)</u>
Balance at June 30, 2025	<u>\$ 412,586</u>	<u>\$ 1,162,348</u>	<u>\$ 1,574,934</u>

	<b><u>Available for Expenditure</u></b>	<b><u>Perpetual in Nature</u></b>	<b><u>Total</u></b>
Balance at June 30, 2023	\$ 153,749	\$ 880,640	\$ 1,034,389
Contributions	-	169,948	169,948
Investment return:			
Investment income, net	24,779	-	24,779
Net realized and unrealized gain	139,033	-	139,033
Appropriated for expenditure	<u>(30,952)</u>	<u>-</u>	<u>(30,952)</u>
Balance at June 30, 2024	<u>\$ 286,609</u>	<u>\$ 1,050,588</u>	<u>\$ 1,337,197</u>

## 10. RETIREMENT SAVINGS PLAN

The Organization offers retirement contributions to a 403(b) plan sponsored by PCUSA's Board of Pensions. The Organization contributes the first five percent of each employee's salary and then matches up to two and half percent of the employee's retirement contribution for eligible employees. The Organization's contributions totaled \$30,040 and \$28,219 for the years ended June 30, 2025 and 2024, respectively. The Organization also contributed to retirement plans for missionaries working directly with the Campus. The retirement contributions for missionaries totaled \$16,082 and \$15,142 for the years ended June 30, 2025 and 2024, respectively.

## 11. CONCENTRATION

The Organization's primary revenues are from contributions from churches, private foundations and individuals. Total contributions received during the years ended June 30, 2025 and 2024 were \$2,985,564 and \$2,389,484, respectively. The top three donors contributed approximately 56% and 55% of the Organization's contributions, respectively, for the years ended June 30, 2025 and 2024. All pledges receivable at June 30, 2025 were from two donors and approximately 94% of pledges receivable at June 30, 2024 was from one donor.